

Corporate Plan

2018-22 **Department of Treasury and Finance**



Vision

Excellence in financial and economic management – for a better Victoria.

Purpose

We strive for excellence in financial and economic management to improve the lives of all Victorians. We value our people and motivate them to lead, influence, collaborate and innovate.

Role

DTF provides economic, financial and resource management advice to help the Victorian Government deliver its policies, and supports the ministerial portfolios of the Treasurer and the Minister for Finance.

As a central agency, DTF works with all Victorian departments and agencies to ensure the Government's objectives are achieved.

Values

WE ARE INFLUENTIAL

- We demonstrate leadership in our work.
- We negotiate effectively to get the best outcome for Victorians.

WE ARE RESPONSIVE

- We give timely, robust and impartial advice and services to stakeholders.
- We are proactive and solution focused, seeking opportunities to resolve issues and risks.

WE ARE ACCOUNTABLE

- We behave ethically, transparently and with integrity.
- We take responsibility for our work, decisions and actions.
- We work efficiently to achieve value-for-money outcomes.

WE ARE COLLABORATIVE

- We engage flexibly and constructively with our colleagues and stakeholders.
- We work together as a team, speaking with one voice.

WE ARE RESPECTFUL

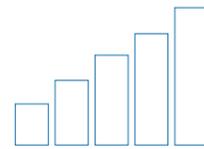
- We treat others fairly and inclusively.
- We cultivate a positive work environment and understand others' priorities and pressures.

WE ARE CREATIVE

- We foster innovative thinking to create opportunities and solve challenges.
- We value and encourage diverse views and ideas.

Our operating environment

DTF's operating environment is made up of a range of elements including:



VICTORIA'S AVERAGE, ANNUAL GROSS STATE PRODUCT PER CAPITA IS POSITIVE AND IS TRENDING UPWARDS



NET INTERSTATE MIGRATION AND POPULATION GROWTH IS THE HIGHEST OF ALL AUSTRALIAN STATES



HIGH RATES OF LABOUR PARTICIPATION AND EMPLOYMENT



CONTINUED DEMAND FOR HIGH EDUCATIONAL AND TRAINING OUTCOMES



TRANSITION TO BROADER-BASED SOURCES OF ECONOMIC GROWTH



HIGH COMMUNITY EXPECTATIONS FOR PUBLIC SERVICES IN THE CONTEXT OF A GROWING POPULATION



SOCIAL CHALLENGES, INCLUDING FAMILY VIOLENCE AND TRANSITION TO THE NATIONAL DISABILITY AND INSURANCE SCHEME



INCREASED CYBERSECURITY AND TERRORISM RISKS

Our measures of success

Our objectives



Optimise Victoria's fiscal resources

- A net operating surplus consistent with maintaining general government net debt at a sustainable level.
- General government net debt as a percentage of gross state product (GSP) to be maintained at a sustainable level.
- Agency compliance with the Standing Directions under the *Financial Management Act 1994*.
- Advice contributes to the achievement of Government policies and priorities related to optimising Victoria's fiscal resources.

Headline indicators

Priorities

- Prepare advice on the Victorian Government's fiscal strategy.
- Prepare and deliver the annual state budget.
- Strengthen public sector accountability, including the financial management and output frameworks.
- Strengthen public sector performance reporting and management.
- Lead Victorian public sector readiness for the implementation of a suite of major financial reporting changes.
- Drive efficiencies and effectiveness of government funding.
- Improve demand modelling to support sustainable funding across a range of service areas.



Strengthen Victoria's economic performance

- Economic growth to exceed population growth as expressed by GSP per capita increasing in real terms (annual percentage change).
- Total Victorian employment to grow each year (annual percentage change).
- Advice contributes to the achievement of Government policies and priorities relating to economic and social outcomes.

- Provide advice to Government on reform of tax and non-tax sources of revenue.
- Deliver policy advice to Government that supports attainment of energy security, reliability, affordability and sustainability in Victoria.
- Going to market for partners to develop two Partnerships Addressing Disadvantage, building on the Social Impact Bond Pilot program.
- Provide advice to Government on reducing red tape.
- Support implementation of the National Disability Insurance Scheme as Victoria transitions to the full scheme.
- Support the Victorian Secretaries Board on continual improvement in understanding and mitigating existing and emerging whole of government risks.
- Lead engagement with the Commonwealth Grants Commission on the 2020 methodology review, provide advice in respect to the Productivity Commission's Review of Horizontal Fiscal Equalisation and its implications, and collaborate across government on expiring and new National Partnership agreements.
- Further build economic modelling and forecasting capabilities to improve the Department's understanding of the potential impact of major economic events; improve accuracy of revenue forecasts; improve scenario testing capability; cost benefit analysis; and expand capacity to forecast demand for government services.
- Deliver best practice quantitative skills and approaches to economic modelling in DTF.



Improve how Government manages its balance sheet, commercial activities and public sector infrastructure

- High-value high-risk (HVHR) projects have had risks identified and managed through tailored project assurance, policy advice and governance to increase the likelihood that projects are completed within agreed timeframes, budget and scope.
- Government business enterprises performing against agreed financial and non-financial indicators.
- Advice contributes to the achievement of Government policies and priorities relating to Victoria's balance sheet, commercial activities and public sector infrastructure.

- Oversee the commercial structuring of public private partnership (PPP) projects, particularly North East Link, and implement stages 1 and 2 of the Market-led Proposals Guideline.
- Continue efforts to improve and streamline infrastructure procurement, policy and procedures.
- Support government in meeting land sales property targets.
- Deliver centralised banking and cash management reform for all general government sector agencies.
- Implement the Victorian Social Housing Growth Fund, *HomesVic* and the Building the Financial Capacity of Housing Associations initiatives.
- Continue to improve assurance and policies to support public infrastructure construction.
- Identify opportunities to optimise balance sheet management.



Deliver efficient whole of government common services

- Benefits delivered as a percentage of expenditure by mandated agencies under DTF-managed state purchase contracts, including reduced and avoided costs.
- Low vacancy rates for government office accommodation maintained.
- High-quality whole of government common services provided to Government agencies, as assessed by feedback from key clients.

- Develop fit-for-purpose accommodation strategies for clients and lead a whole of government strategy on accommodation security.
- Manage the contract for outsourced real estate and facilities management services, delivering innovation and value-add analytics and services to drive efficiencies and effectiveness across whole of government office accommodation.
- Expand service delivery depth and breadth with the existing, and potential, portfolio in the pursuit of fleet opportunities and an expanded reach of accommodation management to mid-sized clients.
- Commence client advisory services with launch of space management and asset management services.
- Implement the Social Procurement Framework and develop and integrate whole of government policy, systems and capability.
- Increase procurement benefits for Victorian Government departments and agencies.
- Review the operation of the State Resource Information Management System and develop a strategy to ensure it will address the future needs of government.

This is DTF's 2018-22 Corporate Plan on a page. A more detailed version of the plan is available on our website.