

Corporate Plan 2017-21

Department of Treasury and Finance



Role

The Department of Treasury and Finance (DTF) provides leadership in economic, financial and resource management to help the Victorian Government deliver its policies, and supports the ministerial portfolios of the Treasurer and the Minister for Finance.

As a central agency, DTF works with all Victorian departments and agencies to ensure the Government's objectives are achieved.

Purpose

We strive for excellence in financial and economic management to improve the lives of all Victorians. We value our people and motivate them to lead, influence, collaborate and innovate.

Values

WE ARE INFLUENTIAL:

- We demonstrate leadership in our work
- We negotiate effectively to get the best outcome for Victorians

WE ARE RESPONSIVE:

- We give timely, robust and impartial advice and services to stakeholders
- We are proactive and solution focused, seeking opportunities to resolve issues and risks

WE ARE ACCOUNTABLE:

- We behave ethically, transparently and with integrity
- We take responsibility for our work, decisions and actions
- We work efficiently to achieve value-for-money outcomes

WE ARE COLLABORATIVE:

- We engage flexibly and constructively with our colleagues and stakeholders
- We work together as a team, speaking with one voice

WE ARE RESPECTFUL:

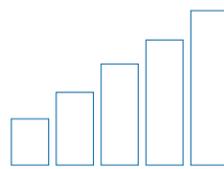
- We treat others fairly and inclusively
- We cultivate a positive work environment and understand others' priorities and pressures

WE ARE CREATIVE:

- We foster innovative thinking to create opportunities and solve challenges
- We value and encourage diverse views and ideas.

Our Operating Environment

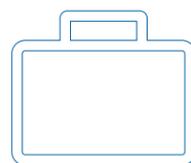
DTF's operating environment is made up of a range of elements including:



VICTORIA'S AVERAGE, ANNUAL GROSS STATE PRODUCT PER CAPITA HAS BEEN POSITIVE OVER THE LAST FIVE YEARS AND IS TRENDING UPWARDS



NET INTERSTATE MIGRATION AND POPULATION GROWTH IS THE HIGHEST OF ALL AUSTRALIAN STATES



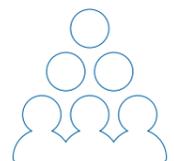
HIGH RATES OF LABOUR PARTICIPATION AND EMPLOYMENT



CONTINUED DEMAND FOR HIGH EDUCATIONAL AND TRAINING OUTCOMES



TRANSITION TO BROADER-BASED SOURCES OF ECONOMIC GROWTH



HIGH COMMUNITY EXPECTATIONS FOR PUBLIC SERVICES



SOCIAL CHALLENGES, INCLUDING FAMILY VIOLENCE AND TRANSITION TO THE NATIONAL DISABILITY INSURANCE SCHEME



RESPONDING TO CLIMATE CHANGE



INCREASED CYBERSECURITY AND TERRORISM RISKS

Our measures of success

Our Objectives



Optimise Victoria's fiscal resources

- A net operating surplus consistent with maintaining general government net debt at a sustainable level
- General government net debt as a percentage of gross state product (GSP) to be maintained at a sustainable level
- Agency compliance with the Standing Directions under the *Financial Management Act 1994*
- Advice contributes to the achievement of Government policies and priorities relating to optimising Victoria's fiscal resources.

Headline Indicators



Strengthen Victoria's economic performance

- Economic growth to exceed population growth as expressed by GSP per capita increasing in real terms (annual percentage change)
- Total Victorian employment to grow each year (annual percentage change)
- Advice contributes to the achievement of Government policies and priorities relating to economic and social outcomes.

Priorities

- Prepare advice on the Victorian Government's fiscal strategy.
- Prepare and deliver the annual State Budget.
- Strengthen public sector accountability and update the *Financial Management Act 1994*.
- Strengthen public sector performance reporting and management.
- Lead Victorian public sector readiness for major financial reporting changes in response to changes in accounting standards.
- Drive greater value from funding reviews.
- Improve demand modelling to support sustainable funding across a range of service areas.
- Support implementation of the Government's response to the Royal Commission into Family Violence, including the reforms outlined in the 10 Year Action Plan for Family Violence and associated social service sectors.

- Provide advice to Government on revenue reform and implement policy changes across tax and non-tax sources of revenue.
- Oversight, implement and continue to further develop the Government's housing strategy.
- Deliver policy advice to Government that supports attainment of energy security, reliability, affordability and sustainability in Victoria.
- Deliver the first trial of social impact bonds in Victoria and develop a further two transactions to bring to market.
- Support delivery of the Government's red tape reduction target.
- Support implementation of the National Disability Insurance Scheme as Victoria transitions to full scheme.
- Support the Victorian Secretaries Board on continual improvement in understanding and mitigating existing and emerging whole of government risks.
- Lead the Government's response to the review of the Commonwealth Grants Commission methodology for 2020 and the Productivity Commission's Review of the Economic Impact of Horizontal Fiscal Equalisation.
- Further build economic modelling and forecasting capabilities to improve the Department's understanding of the potential impact of major economic events; improve accuracy of revenue forecasts; improve scenario testing capability; and expand capacity to forecast demand for government services.
- Collaborate across government to ensure a smooth transition from expiring National Partnership agreements to new arrangements.



Improve how Government manages its balance sheet, commercial activities and public sector infrastructure

- Percentage of Government projects completed within agreed budgets, timeframes and scope or evidenced by timely and appropriate remedial actions where necessary
- Government Business Enterprises performing against agreed financial and non-financial indicators
- Advice contributes to the achievement of Government policies and priorities relating to Victoria's balance sheet, commercial activities and public sector infrastructure.

- Oversee delivery of the Westgate Tunnel.
- Update market-led proposal guidelines and continue to provide advice on market-led proposals.
- Continue efforts to improve and streamline infrastructure procurement, policy and procedures.
- Maximise returns from land and property sales.
- Deliver centralised banking and cash management reform for all general government sector agencies.
- Continue to support agencies to implement the Asset Management Accountability Framework to improve asset management across the public service.
- Oversee the implementation of the Victorian Social Housing Growth Fund, HomesVic and the Building the Financial Capacity of Housing Associations initiatives.



Deliver efficient whole of government common services

- Benefits delivered as a percentage of expenditure by mandated agencies under DTF-managed state purchase contracts, including reduced and avoided costs
- Low vacancy rates for government office accommodation maintained
- High quality whole of government common services provided to Government agencies, as assessed by feedback from key clients.

- Develop fit-for-purpose accommodation strategies for clients and lead a whole of government strategy on accommodation security.
- Implement a new contract for outsourced Real Estate and Facilities Management services to drive efficiencies and effectiveness across whole of government office accommodation.
- Review the Shared Service Provider's financial and business operating model to support effective customer service delivery.
- Develop and integrate whole of government policy and systems.
- Increase procurement benefits for Victorian Government departments and agencies.

This is DTF's 2017-21 Corporate Plan on a page. A more detailed version of the plan is available on our website.