



Mission

To provide leadership in economic, financial and resource management.

Message from the Secretary

Our 2006-07 Corporate Plan shows how everything we do is focused on achieving our vision of *A prosperous future for all Victorians*.

We will continue to build on our excellent work of previous years in delivering on our medium-term objectives: maintaining a substantial Budget surplus, increasing living standards by providing innovative policy advice to our Ministers, and assisting the Government to ensure optimal service delivery and the provision of world-class infrastructure. As ever, we will be judged by our ability to deliver against these.

Our foundation work and major projects have been chosen to align with these objectives and are guided by the Department's strategic priorities for 2006-07. Over the next year we shall focus on the three things I believe will give us the best chance of achieving our vision: upping the ante on reform, meeting our commitments up to, and after the election, and becoming more integrated as a department.

There is currently significant opportunity for DTF to develop and influence a reform agenda which can make a difference to the lives of Victorians and Australians, now and well into the future. A major opportunity is provided by the Council of Australian Governments (COAG) driving a third wave of reform. By drawing on our substantial economic, financial and resource management capabilities we will focus our efforts on key areas of policy and service delivery including health, education, infrastructure, the environment and regulation.

With the known election date of 25 November 2006, the Department has a greater opportunity to plan and prepare early for the election period. Pre-election we are required to prepare a Budget Update (PEBU) and implement caretaker conventions. DTF also has a critical role in supporting the elected Government to implement its policy platform in the days, weeks and years after the election. We all have a part to play in providing that high quality support and upholding our reputation as one of Government's most valued advisers.

To meet and exceed Government's expectations we will need to become more integrated as a department. Integration is about providing high quality, innovative advice to our Ministers by leveraging the varied knowledge, skills and experience from right across the Department. It's about using our resources more efficiently through better team work and a shared understanding of our objectives and priorities. We must all meet the challenge of finding opportunities to work more closely with colleagues in other parts of DTF and to find better ways to deliver our services to Government.

You can see that 2006-07 offers us significant opportunities to make a difference. I encourage you to read this Plan, understand our direction and see how you can play your part in creating *A prosperous future for all Victorians*.

Grant Hehir
Secretary

DTF's Aspiration

Our customers achieve because we: Take responsibility for outcomes; Provide innovative and forthright analysis; Are influential and committed to relationship management; Deliver consistently and on time.

Our people are challenged to grow personally and professionally because we: Expect excellence and accountability; Demand and display leadership; Share skills and knowledge; Offer a variety of experience.

Our organisation is exciting and united because we: Welcome diversity and creativity; Combine fun and dedication; Are disciplined in applying policies and systems; Celebrate success together.

2006-2007 CORPORATE PLAN

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Our objectives

Sound financial management of the State's fiscal resources with an emphasis on maintenance of a substantial Budget surplus

Performance Indicators:

- Budget surplus > \$100m
- State's AAA credit rating
- Taxes remain competitive with the Australian average

Guide Government actions to best increase living standards for all Victorians through the provision of innovative policy advice

Performance Indicators:

- Service provision rating $\geq 80\%$
- Victoria's productivity & competitiveness will increase

Champion an integrated whole-of-government 'value for money' approach to ensure optimal service delivery and the provision of world-class infrastructure to benefit all Victorians

Performance Indicators:

- High risk capital projects submitted to Gateway process $\geq 85\%$
- Increasing the number of Departments adopting the Asset Management Framework
- Improved overall value for money from Government services

Ensure the capability of DTF and its people to serve Government

Performance Indicators:

- Improvement in organisational culture
- Improvement in organisational climate
- Improvement in organisational capability

Our strategic priorities

Upping the ante on reform in key policy areas

Ensure an incoming government is positioned to deliver on its agenda

Providing more integrated advice, action and messaging to our customers, stakeholders and people

Our major projects

Revise and update the Corporate Monitoring and Governance Guidelines for Government Business Enterprises

Develop a Prudential Supervision Strategy and Framework and performance monitoring regimes for Public Financial Corporations

Undertake DTF's State Election project including the delivery of the Pre-Election Budget Update

Support the Victorian Competition and Efficiency Commission to deliver the Urban Transport Congestion Inquiry Final Report and to undertake other inquiries

Further improve the Gateway Initiative by building on review findings and lessons learned

Implement new approach to regulation to reduce the burden of regulation on business and the not-for-profit sector

Implement a range of COAG reforms and develop new options in the areas of health, education, infrastructure, environment and regulatory burden

Undertake resource allocation and price reviews including a Health Options Review

Remove impediments and build capacity to increase economic and productivity growth in Victoria

Provide access to post-retirement products and financial advice to all ESSS members, including Financial Services Reform compliance regime

Improve the Partnerships Victoria delivery process by developing Standard Contractual Terms

Implement environment, safety and cost considerations for Government motor vehicles

Manage the convergence of Government Finance Statistics and Generally Accepted Accounting Principles

Complete the refurbishment of 55 St Andrews Place

Review financial management legislation and the *Essential Services Commission Act 2001*

Review VGPB policies to ensure alignment to Government reform priorities

Complete a strategic review of DTF's accommodation requirements

Implement capabilities framework into major HR systems

Undertake biennial staff climate and culture surveys and continue investment in cultural change

Implement the Electronic Document and Records Management System

Implement the Disaster Recovery Program

Deliver category management of established State Purchasing Contracts (SPC), and implement 2006-07 SPC program

Our foundation work

Prepare Budget 2007-08

Prepare Annual Financial Report 2005-06

Continuously improve financial documentation and analysis

Develop 2007-08 Budget revenue initiatives

Prepare annual credit rating reviews

Manage the balance sheet and Government's debt profile

Conduct economic and tax monitoring, forecasting and briefing

Monitor Public Non-Financial Corporations

Refine approaches to long-term care for the catastrophically injured

Develop superannuation liability management initiatives

Manage Commonwealth/State financial relations

Engage with Departments to strengthen business plans for major infrastructure proposals through the Gateway Initiative

Lead and promote best practice Public Private Partnership delivery

Monitor the State Government's vehicle policy

Manage the sale of surplus Government properties to meet budget revenue targets

Support the Department through the delivery of strategic and efficient people and business management services

Provide a Government Exemplar of OH&S

Provide advice in relation to Cabinet and Committees

Review Regulatory Impact Statements, Business Impact Assessments and Competitive Neutrality complaints

Our outputs

Budget and Financial Policy Advice \$11.6m

Business Environment Policy Advice \$5.6m

Commercial and Infrastructure Project Management \$9.2m

Economic Regulatory Services \$12.4m

Financial Reporting \$10.8m

Economic and Financial Policy: Analysis and Advice \$15.7m

Economic and Financial Policy: Research and Development \$4.9m

Financial and Resource Management Frameworks \$6.1m

GBE Performance Monitoring Services \$2.6m

Government Accommodation Services \$27.4m

Government Land and Property Services \$9.7m

Management of Motor Vehicle Leases \$2.9m

Procurement Services \$5.8m

Public Financial Corporations and Balance Sheet Management \$3.6m

Revenue Management Services to Government \$62.7m

Planning and Executive Services

Legal Services

People, Culture and Innovation Services

Communication Services

Information and Technology Services (shared with DPC)

Corporate Financial Services (shared with DPC)

Facilities Management (shared with DPC)