



2007-2008

businessplan

A prosperous future for all Victorians

Our objectives

Sound financial management of the State's fiscal resources with an emphasis on maintenance of a substantial Budget surplus.

Performance indicators:

- Budget surplus > \$100m;
- State's AAA credit rating retained; and
- taxes remain competitive with the Australian average.

Guide Government actions to best increase living standards for all Victorians through the provision of innovative policy advice.

Performance indicators:

- service provision rating $\geq 80\%$; and
- Victoria's productivity & competitiveness will increase.

Champion an integrated whole-of-Government 'value for money' approach to ensure optimal service delivery and provision of world-class infrastructure to benefit all Victorians.

Performance indicators:

- increasing the number of Departments adopting the Asset Management Framework;
- improved overall value for money from government services; and
- realisation of *Efficient Government* savings.

Ensure the capability of DTF and its people to serve Government.

Performance indicators:

- improvement in organisational culture and climate; and
- improvement in organisational capability.

Our strategic priorities

Upping the ante on reform in key policy areas.

Ensure the Government is positioned to deliver on its agenda.

Providing more integrated advice, action and messaging to our customers, stakeholders and people.

Our major projects

Implement findings from the Health Options Review.
Undertake a police price review.

Develop a green paper following a comprehensive review of Victoria's system of public financial and resource management.

Continue involvement in infrastructure projects, including increased activity in the transport, education and water sectors including implementation of the water plan.

Refine tax revenue forecasting models.

Provide input into the 2010 Commonwealth Grants Commission Review.

Provide advice on Enterprise Bargaining Agreements for nurses, police and teachers.

Extend the Investment Management standard (from ICT) to all project types under the *Gateway Initiative*.

Model the impact of climate change and develop frameworks to guide economic and fiscally sustainable responses.

Implement a range of Council of Australian Government reforms and develop new options in the areas of health, education, infrastructure, environment and regulatory burden.

Review public transport and re-franchising.

Progress towards the target of 15% reduction in administrative burden imposed on business and not-for-profit organisations.

Review the *Accident Compensation Act 1985*.

Investigate further enhancements to longer-term and multi-year budgeting.

Advise government on the reform of Vocational Education and Training.

Investigate and review reform and policy options including concessions, housing affordability, gambling licences and Commonwealth grants.

Finalise an inquiry into the regulation of the food sector and undertake other inquiries.

Implement an enhanced framework for investment and debt approvals.

Develop and commence implementation of the Shared Services Strategy.

Implement the Prudential Supervision and Performance Measurement Framework.

Implement the Aggregated Financial Risk Framework.

Develop new HR and ICT Strategies.

Implement SEG governance reform.

Continue investment in cultural change.

Implement *Efficient Government* initiatives relating to procurement, accommodation and outer government participation in government services.

Implement an intra-government secure network and server virtualisation.

Our foundation work

Prepare 2008-09 Budget including revenue initiatives.

Prepare 2006-07 Annual Financial Report.

Annual review of processes used to prepare the Annual Financial Report and Budget.

Continuously improve financial documentation and analysis.

Manage governance relationships with Public Financial Corporations.

Manage Commonwealth/State financial relations.

Prepare annual credit rating reviews.

Conduct Resource Allocation and Price Reviews.

Manage the balance sheet and Government's debt profile.

Conduct economic and tax monitoring, forecasting and briefing.

Monitor Public Non-Financial Corporations / Government Business Enterprises.

Provide advice in relation to Cabinet and Committees.

Review Regulatory Impact Statements, Business Impact Assessments and Competitive Neutrality complaints.

Engage with departments to strengthen business plans for major infrastructure proposals through the *Gateway Initiative*.

Lead and promote best practice Public Private Partnership delivery.

Execute contract management of State Purchasing Contracts and provide Advisory / Department Liaison roles for strategic sourcing to facilitate delivery of State Purchasing Contracts by departments.

Monitor the State Government's vehicle policy.

Manage the sale of surplus Government properties.

Support the Department through the delivery of strategic and efficient people and business management services.

Develop Superannuation Liability Management initiatives.

Mission

To provide leadership in economic, financial and resource management.

Message from the Secretary

Our vision of *A prosperous future for all Victorians* is the driving force for our 2007-08 Business Plan. The Plan covers the diverse range of projects and foundation work that contribute to the achievement of our vision, mission and objectives.

It reaffirms our strategic priorities to drive reform in key policy areas, ensure the Government is positioned to deliver on its agenda, and to better integrate our advice and support.

Much of our current success is the result of our improved integration as an organisation. This means that we adopt a whole of Department perspective and ensure that we work together across Divisions. Integration will remain a priority focus over the next year as we build on our successes and further enhance our organisational capability.

Importantly, our delivery of key initiatives, such as *Efficient Government* and *Reducing the Regulatory Burden*, will be enhanced by an integrated approach.

Similarly, the investment we have made in developing innovation skills across the Department will equip us to develop solutions to the challenges and opportunities that lie ahead. This includes our role in supporting the implementation of Victoria's Water Plan, as well as providing input into the work on climate change to guide economic and fiscally sustainable policy responses.

Implementation of the recently released *Behaviours and Capabilities Framework* and the introduction of a new HR strategy will create opportunities for improved skill development in order to maintain the very high standard of our foundation and project work.

We have a significant opportunity through our reform agenda to meet our mission of providing leadership in economic, financial and resource management issues, both within Victoria and at the national level, through a focused approach to the Council of Australian Governments (COAG). The key reform areas where our efforts will reap benefits for all Victorians and Australians include workforce skills and participation, climate change, infrastructure, environment, regulation and the resourcing and financial frameworks which support the delivery of services, such as health and education.

Through our reform focus and the high quality of our foundation work, we will continue to play a vital role in supporting the Government in the delivery of its agenda. In working to meet our vision, I urge you to seek opportunities to build on our reputation as a valued strategic adviser to our Ministers and the Government.

Over the coming months we will develop a longer term strategic plan for DTF that will be supported through the improved governance of the Department and its functions.

I encourage you all to read this plan, to understand its direction and to identify the areas in which you can contribute to the delivery of our important work of making a difference for the people of Victoria.

Grant Hehir

Secretary

Aspiration

Our customers achieve because we:

- take responsibility for outcomes;
- provide innovative and forthright analysis;
- are influential and committed to relationship management; and
- deliver consistently and on time.

Our people are challenged to grow personally and professionally because we:

- expect excellence and accountability;
- demand and display leadership;
- share skills and knowledge; and
- offer a variety of experience.

Our organisation is exciting and united because we:

- welcome diversity and creativity;
- combine fun and dedication;
- are disciplined in applying policies and systems; and
- celebrate success together.